

ANNEX I

DESCRIPTION OF THE ACTION

Project: HOME-2021-AMIF-TF1-UA-SUP-AG-ES-0003

Title: Reinforcement of the capacity and the resilience of the Reception, Asylum and Return systems in the City of Ceuta

PROJECT SUMMARY

This project aims to strengthen the capacity and resilience of the Reception System in the Autonomous City of Ceuta, in order to cope with the massive and constant migratory inflows that the city suffers. The activities foreseen include services to migrants, with a special focus on unaccompanied minors and their education, and the creation of new reception facilities, which can be used in less than 24 hours if required. Expected results are the improvement of the capacity and resilience of the Reception System in Ceuta.

1. RELEVANCE

1.1 Background and general objectives

The project will allow to provide the necessary humanitarian assistance to the migrant population, especially for unaccompanied minors, reaching the Autonomous City of Ceuta coast mainly by delivering medical response services, providing accommodation for unaccompanied minors and adults in different locations, supplying food staples, clothing and hygiene items, and providing socio-educational activities, counselling, tutoring and education. Additionally, procedures will be established to detect early warning signs of potential victims of human trafficking and identifying persons likely to need international protection. In order to enhance the Reception System of the Autonomous City of Ceuta in the medium-term 600 places will be created in the area of Tarajal II, near the border. These places would be available in less than 24 hours if required.

1.2 Needs analysis and specific objectives

The public authority applying for this request is the Managing Authority of the AMIF in Spain and has already coordinated itself and consulted with the co-applicants, the Autonomous City of Ceuta and the Spanish Ministry of Education and Occupational Training, before the submission of this application. As proof of this coordination, letters of acceptance from both applicants are attached to this application.

The project intends to address the medium-term needs that the current migratory pressure poses to the Autonomous City of Ceuta as well as to be a complement and continuation to the urgent actions developed under the Emergency Assistance AMIF, in execution until March 2022.

The objectives of the project are based on records of arrivals of national of third countries to the Autonomous City of Ceuta. In addition, these objectives consider different criteria such as the profile of the beneficiaries (i.e. unaccompanied minors, young people without families, mothers with minor children, victims of human trafficking, asylum seekers, etc.), with the aim to adjust the project to their needs. After the massive inflow of migrants in Ceuta on 17th and 18th May 2021, the following needs were identified, some of them persisting to date:



- Challenge 1: Thousands of migrants required humanitarian assistance. This assistance was initially financed with funds coming from the Autonomous City, the national budget of Spain and EMAS 2021 (HOME-2021-AMIF-AG-EMAS-TF1-ES-0001 - SI2.855360). However, once the EMAS concludes, the Autonomous City will still require support on this field to provide assistance to the remaining migrants (460 migrants, of which 360 are minors).
- Challenge 2: Minors that entered, and currently remain, in the Autonomous City must receive education. The Spanish legislation makes education compulsory until the age of 16, as well as voluntary from 16 to 18 years of age.
- Challenge 3: The Reception System in the Autonomous City was not sufficiently resilient nor flexible to cope with the consequences of this massive inflow.

Therefore, the additional funding requested intends to achieve the following objectives:

- To increase the capacity and resilience of the Reception System of the Autonomous City of Ceuta. In particular, 600 places for reception will be created in the city, in the area of Tarajal II. These places can be available in less than 24 hours if required. Addresses Challenge 3.
- To provide specific solutions for remaining unaccompanied minors in order to provide education, socio-educational activities, counselling and tutoring. Addresses Challenge 2.
- To provide humanitarian assistance to migrants, which involves access to the necessary clothing and hygiene items, material means, equipment and infrastructure. Addresses Challenge 1.
- To establish, maintain, improve and operate temporary shelters for unaccompanied minors and adults until the repatriation process is completed. This includes the necessary material means, equipment, and infrastructures so the local association can ensure the assistance in a daily basis. Addresses Challenge 1.
- To provide emergency healthcare in the devices which will be carried out under the criteria of the *Action Guide for Healthcare Intervention with Immigrants along the Spanish Coastlines* that includes the assistance procedures and diagnosis of health problems presented by the group of immigrants, according to the recommendations of the Ministry of Health, Consumption and Social Welfare. Additionally, prevention measures for COVID-19 will also be included in the protocol of the emergency health care. Addresses Challenge 1.

Data are based on statistics collected from different sources:

- Spanish Permanent Immigration Observatory:
<https://extranjeros.inclusion.gob.es/es/observatoriopermanenteinmigracion/index.html>
- Reports on migration from the Secretariat of State for Migration:
<https://extranjeros.inclusion.gob.es/es/atencionhumanitaria/index.html>
- Integrated Situation Awareness and Analysis Report, elaborated by the European Commission and the EU External Action Service.
- EUROSTAT : https://appsso.eurostat.ec.europa.eu/nui/show.do?dataset=migr_resfas&lang=en



1.3 Complementarity with other actions — European added value

Considering that migration flows are a global issue that need a multi-faceted approach, Spain has carefully planned throughout different instruments the actions that need to be taken in the short, medium and long term, fostering the complementarity between them and avoiding potential overlaps:

- Short term: for issues that require a rapid response Spain has complemented its national budget with the Emergency Assistance AMIF. Following the principles of solidarity and co-responsibility the EU has decisively contributed in the last year to tackle the emergency originated in Ceuta as a consequence of political tensions with Morocco through EMAS 2021 (HOME-2021-AMIF-AG-EMAS-TF1-ES-0001 - SI2.855360).
- Medium term: for issues that do not require immediate response but a solution in a reasonable period of time must be provided, Spain aims to complement its national budget with the funding provided through this call which, in turn, will complement the funding considered in the AMIF National Programme (see below). In this regard, this project will be a logical complement to the EMAS that the European Commission approved for the Autonomous City of Ceuta in 20221 and which execution will end by the end of March 2022. This additional funding will not only alleviate the remaining consequences of the migration crisis with Morocco but will also enhance the capacity and resilience of the Reception System in Ceuta while structural measures are put in place.
- Long term: for issues that require a sustained and structural response Spain will primarily use the AMIF National Programme but also the Recovery, Transformation and Resilience Plan (RTRP). In this regard, the RTRP will be used to the construction of new facilities in order to increase the capacity of the Spanish national reception system and the Spanish humanitarian assistance reception network, while the AMIF National Programme will ensure the running costs originated from these new structures are covered.

It should be noted that part of the actions included in this project are a continuation of those included in the EMAS 2021 (HOME-2021-AMIF-AG-EMAS-TF1-ES-0001 - SI2.855360). Consequently, their starting date according to this proposal will be the moment when they cease to receive EMAS funding. On the other hand, another set of actions were not deemed suitable to receive EMAS financing but are considered to fit the nature of this financial tool and consequently, their starting date as per this project is May-June 2021. It should be stated, that actions falling under the previous categories do not overlap. The actions in Work package 3, regarding education for migrant minors, start in September 2021, at the same time that the academic year in Spain.

The Autonomous City of Ceuta is located in the north coast of Africa, bordering with the Kingdom of Morocco and lying along the boundary between the Mediterranean Sea and the Atlantic Ocean. Because of its strategic location, the Autonomous City of Ceuta is a key location for most of the migratory flows coming from Africa. As an external border of the EU, it is constantly bearing a high share of responsibility on managing migratory flows, which sometimes has an overwhelming impact among its population. Its limited population (85,144 inhabitants), area (18.5 km²) and high population density (4,600/km²) make it particularly vulnerable to migratory flows.

Therefore, this project will provide an additional EU value by:

- Contributing to controlling the borders of the EU: this project helps controls entry flows in the EU borders and limits the amount of irregular migration that reaching other EU countries
- Establishing good practices in the management of migration crisis, following the guidelines and recommendations of the EU and its European Asylum Agency.
- Contributing to the promotion of the values such as solidarity, shared responsibility and co-governance between the regional administration and the central administration, in migration-related matters.



- Promoting complementarity between EU funds and taking advantage of them, with clear differentiated approaches for short, medium and long term.
- Contributing to highlight the actions of the EU to support countries that, due to their geographical location, suffer migratory pressure that exceeds their reception capacity.

2. QUALITY

2.1 Concept and methodology

The project has been designed considering the reality of the current migratory situation in Ceuta, and the methodology has been adapted to the diverse profiles of the beneficiaries. The Unit for Economic Management and European Funds of the Secretariat of State for Migrations, as Managing Authority for the project, is in charge of coordinating all the actions that are being carried out under this project, for which it has sufficient human resources to guarantee its monitoring and control.

This request for additional funding is based in the previous experience of EMAS Ceuta 2021 and intends to be a complement to it. While EMAS has dealt with the most urgent needs, the focus of the projects selected for this thematic facility will be to address those needs that are more durable over the time and to tackle those situations still unresolved. Moreover, once the project is over, the capacities that will be put in place will also serve to absorb and manage in a proper manner the increase of the migration flows that the Autonomous City of Ceuta expect to have during 2022.

In this regard, the Managing Authority has identified several projects that will mitigate the impact of migratory pressure. If these needs are not met, the Spanish reception system and its humanitarian network in Ceuta would likely be in risk.

This assessment has been carried out by the SEM-MISSM together with the Autonomous City of Ceuta and the Ministry of Education and Occupational Training and has included a series of on-site missions, last of which has taken place on the 16th-18th February 2022.

The project is led by the SEM-MISSM as lead authority for Immigration Policy in Spain, and by its Unit for Economic Management and European Funds, which is also the Managing Authority of Spain's AMIF National Programme. In order to ensure coordination and proper management of both instruments during the executing phase, SEM-MISSM will also be responsible for continuous monitoring and in charge of in-project control.

Furthermore, by involving the Autonomous City of Ceuta as co-applicant, this project builds upon their experience with EMAS and ensures their hands-on engagement in the Work Plans while counting on the management direction of the SEM-MISSM.

As per the Ministry of Education and Occupational Training, co-applicant as well, their contribution is critical for the implementation of socio-educational activities and counselling for minors via the schooling network. Unlike the "autonomous communities", where the schooling network depends on the region, the political definition of "autonomous city" in Spain implies that it is the State the level of administration responsible for the public education system.

2.2 Consortium set-up – Not applicable

2.3 Project teams, staff and experts

The Project Coordinator that will be managing this action on a daily basis in the main applicant organisation, SEM-MISSM, is the Technical and Administrative Expert mentioned below, being their task supported by the rest of the project team: a Project Manager (a Head of Area), providing institutional



support, and two additional Technical experts providing their expertise on the AMIF Spanish National Programme.

Project Manager and Project Coordinator are in contact with mirror figures in the co-applicant organisations, City of Ceuta and the Ministry of Education and Occupational Training (ME).

Being all public organisations, the three applicants count on the in-house resources for contract and financial management and, on the case of the Ministry of Education and Occupational Training, for the mobilisation and coordination of the teachers and education experts.

Name and function	Organisation	Role/tasks/professional profile and expertise
Technical and Administrative Expert	SEM-MISSM	Project coordinator. Expertise on project management, institutional coordination and the Member State AMIF Programme
Teachers and counsellors	ME	Expertise on education. Qualified teachers to provide education to approximately 340 minors.

Outside resources (subcontracting, seconded staff, etc)

For the tasks included within Workpackage 1, the Secretariat of State for Migrations has already most resources in-house. Audit and communication tasks will be subcontracted. One staff contract will also be financed through this project.

The Autonomous City of Ceuta will subcontract most of the tasks included with the Workpackage 2, the Workpackage 4 and the Workpackage 5, as the burden of this project is very significant for its limited size and budget and, consequently, most of the resources needed are not available in-house.

For the tasks included within the Workpackage 3, the Ministry of Education and Occupational Training will use its resources in-house to hire teachers and will subcontract other tasks.

2.4 Consortium management and decision-making – Not applicable

2.5 Project management, quality assurance and monitoring and evaluation strategy

To ensure good quality, monitoring, planning and control the Managing Authority for the project will apply the Management and Control Systems (MCS) and Procedure Manuals that have been applied in the management of AMIF, with the differences that this Union Action requires. This system is approved by the Spanish Audit Authority and is constantly under review to meet the principles of good management, quality, and efficiency.

This project corresponds to the procedures referred to when the SEM-MISSM, as management authority, acts as implementing/executing organism. The MCS will nevertheless be revised to adapt to the peculiarities of the Thematic Facility.

Main principles of our MCS are, inter alia: (i) separation of monitoring from control roles, which each depend from a different Area or team; (ii) solid financial management, with the Unit for Economic Management and European Funds of the Secretariat of State for Migrations in charge; (iii) implementation of measures for controlling fraud risk and conflict of interests.

To ensure that the execution of the project is carried out with the highest quality and within the scheduled time, the Managing Authority will monitor each of the actions carried out in the project and control the execution of the budget.

Coordination, which is in itself a main task of the SEM-MISSM as Managing Authority, will be carried out by setting up a work group and establishing monthly coordination meetings. Any workplan or timetable deviations that may take in the execution and any incident that hinders the good use of the funds will be



tackled in these follow-ups. On site visits by the SEM-MISSM and the Central Government Delegation in the CAC, at least one envisaged for the remaining time of implementation.

As a basis for the project's evaluation, quantitative (or output) and qualitative (or result) indicators have been defined following the methodology developed by the SEM-MISSM for the AMIF 2021-2027 period. When possible, it is sought for the indicators collected to contribute to AMIFs common indicator framework.

In this particular case, the impact indicators are designed to measure the level of assistance to the total number of migrants reaching the Autonomous City of Ceuta from various perspectives: basic needs (food and accommodation), basic health services and access to the educational system. These indicators will be disaggregated in accordance with EU standards by gender (male, female and non-binary) and age (<18, 18-60 and >60).

In order to monitor and assess the impact of the projects, the following indicators will be used:

- Percentage of the immigrants that will receive assistance for humanitarian reasons (Target: 100%). The execution of the project is expected to assist approx. 1,800 people.

The sources of verification will be the CAC sources:

- Number of interventions.
- Breakdown by type of intervention.
- Health profile of the persons treated according to their country of origin.
- Response time from the intervention request.

- Percentage of the migrants assisted by the organizations that will have a health check (Target: 100%). They will receive proper health care, including referral to a health centre in case of need. Within the execution of the project, it is expected to deliver urgent medical response service to approx. 1,800 people.

The sources of verification will be the CAC sources and the patient assessment and transfer sheets:

- Number of sick people
- Number of people injured
- Number of pregnant women and unaccompanied minors.
- Number of referrals to Health Centres
- Number of sanitary evacuations in ambulance
- Typology of the assistance performed

- Number of places created for temporary shelters for rapid deployment. The execution of the project foresees to provide at least 600 places.

Verification sources:

- Delivery documents
- Graphic document
- People welcomed in shelters
- Inspection of new facilities

- Percentage of children receiving education and other related assistance (Target: 100%). The execution of the project is expected to assist approx. 340 minors.

- Number of minors integrated into the compulsory stages of the educational system.
- Number of minors between 3 and 12 years old integrated into the preliminary and primary educational system.
- Number of minors between 12 and 16 integrated into the secondary educational system.



- Number of minors between 16 and 18 receiving basic formation.

Verification sources: Ministry of Education and Occupational Training.

2.5.1 Respect of Fundamental rights and compliance with EU acquis

The execution of the project is based on the national and EU regulations. In order to verify that all the conditions foreseen in said regulations are met, the Managing Authority for the project will verify through a check-list prepared for this purpose, which will serve as a control record compliance of the project with the Union acquis, the Charter of Fundamental Rights of the EU and other applicable regulations.

In addition, Spain has a consolidated rule of law where any citizen may assert a claim to protect fundamental rights and freedoms through different judicial remedies:

-Ordinary justice: through a preferential and summary procedure before the ordinary courts.

-Constitutional justice: when appropriate, by lodging an individual appeal for protection to the Constitutional Court.

2.6 Cost effectiveness and financial management

The costs of the different work packages have been established by the public authority with the most relevant expertise and experience in the matter and that are going to implement the project on the ground. Thus, this ensures that the projects will have a good balance between quality and cost.

In the case of WP1, the budget has been established by the Secretariat of State for Migrations, considering its previous experience as a managing authority of the AMIF in managing projects related to migration, providing technical assistance, and external auditing.

In the case of WP2, WP4 and WP5, the budget has been established but the Autonomous City of Ceuta, who has previous knowledge in interventions across its coastline and humanitarian crisis through the different organizations with presence on its area. Investment in infrastructure for the Reception System of the Autonomous City is included in a single work package (WP5). Most of the costs included are already known as the project is currently ongoing.

In the case of WP3, the budget has been established by the Ministry of Education and Occupational Training which is the competent authority in Spain for educational matters and vocational training, and that has previous experience providing access to education to unaccompanied minors and fostering equal opportunities to vulnerable groups. Most of the costs included are already known as the project is currently ongoing.

To guarantee the cost effectiveness and good financial management of the project, the following measures will be adopted:

- The Managing Authority will select those expenses that, due to their characteristics, respond to the objective pursued by the project, guaranteeing, in dignified conditions, the reception and attention to NTP immigrants who arrive on the coast of the Canary Islands
- The Managing Authority will have an Expenditure Eligibility Manual, in this Manual it will be specified which expenses are eligible.
- The eligibility of expenses will respond to three principles:



- Subjective eligibility: the people you are targeting meet the criteria to be beneficiaries
 - Objective eligibility: The actions are co-financed by the Thematic Facility.
 - Eligibility of expenses:
 - The expense undoubtedly corresponds to the co-financed operation.
 - The expense is necessary to achieve the objective set out in the action. Without this expense, the action could not be executed.
 - Expenditure meets the criteria of sound financial management (economy, efficiency and effectiveness).
 - The expenses have been made and paid by the beneficiary of the project within the execution period of the project.
 - It is verifiable (documentary evidence of its completion, payment and accounting), complies with the contracting process regulations that ensure transparency, publicity and attendance where appropriate)
 - Includes mention of the co-financing of Thematic Facilities.
 - Documentary proof of expense is kept.
- Therefore, for the preparation of the budget and verification of its profitability, the following points among others were checked:
- The cost expenses:
- are consistent with the objectives of the thematic facility.
 - correspond to eligible shares.
 - are necessary.
 - are reasonable and complies with the principles of good financial management.
 - are addressed to the intended beneficiaries.
 - are foreseen in the project.
 - are done in the eligibility period.
 - have been correctly carried out and accounted for.
 - are complementary with other actions co-financed by EU Funds.
 - comply with the principles of good financial management and execution.

2.7 Risk management

Critical risks and risk management strategy			
Risk No	Description	Work package No	Proposed risk-mitigation measures
External uncertainties			
1	Repetition of an unexpected massive arrival of migrants that overwhelms the reception system	WP2 WP3	Complementarity with the Spanish National Programme SO3



	Medium likelihood of materialisation in the medium term. Although it is the main unforeseeable risk, both governments have the commitment to maintain a cordial bilateral relationship.	WP5	Development of new facilities in Ceuta for the reception of migrants. In particular the facilities in the area of Tarajal II, with 600 places that can be available in less than 24 hours, if needed
Participant related risks			
2	Insufficient coordination with the co-applicants in the project: CAC Low likelihood of materialisation. This project is a political priority in Spain , both for the Autonomous City of Ceuta, which is in urgent need of covering the extended lodging and social services for the unaccompanied migrant children in the city, as for the SEM. It also reflects cross-political party cooperation.	WP2 WP1 WP3	The previous experience in the management of the EMAs mitigates this risk: project teams are familiar with management systems of the AMIF funds.
3	Insufficient coordination with the co-applicants in the project: Ministry of Education Low likelihood of materialisation. The schooling of all children from 6 to 16 years of age is compulsory in Spain, and in Ceuta is under direct competency of this Ministry.	WP3 WP1	
4	Insufficient coordination with beneficiaries: unaccompanied and separated migrant children (USC) and young adults Low likelihood of materialisation.	WP2 WP4	The experience of the subcontracting entities with the provision of services to the targeted beneficiaries is a mitigation factor to this risk.
Management risks			
5	Extension or delay of the return administrative procedures in the City of Ceuta. Medium likelihood of materialisation, with little impact though, as the number of migrants remaining in Ceuta has substantially decreased thanks to measures taken to date	WP2 WP3	Mitigated by the complementarity with the AMIF National Programme and Spain's national budget.



3. IMPACT

3.1 Impact

At the short term, the project intends to resolve the lasting consequences of the migration crisis originated in 2021 with Morocco and finish the work that started with the EMAS.

The project will ensure that the target group, migrants arriving to the Autonomous City of Ceuta, with special focus to unaccompanied minors, will receive all the required assistance according to their degree of vulnerability, and will be treated with dignity until their legal situation is resolved. Tailored assistance for vulnerable groups guarantees enhanced reception for those who require it.

In the long term, the aim of the project is to improve the capacity and resilience of the Reception System in the Autonomous City of Ceuta, in order to absorb and control the upcoming migratory flows that are expected in the following years. In this regard, this project will be complemented by other structural solutions provided with funding of the AMIF National Programme and the RTRP. 600 new places for reception will be created. These places can be ready for the reception of migrants in less than 24 hours and would ensure that the Autonomous City has a strengthened resilience to massive migratory inflows.

The project implies that the City is better prepared to withstand not only regular migratory flows, but also unexpected migratory crises in the future.

3.2 Communication, dissemination and visibility

Any action in the field of communication will be framed within the AMIF Communication Strategy for the period 2021-2027.

The visibility of the project will be guaranteed by the Managing Authority through the transparency portal, the website of the Ministry of Inclusion, Social Security and Migration and placing plaques in the assistance and reception centres for the beneficiaries where it will be indicated that the project is co-financed by EU funds.

The target groups will complete a questionnaire with the service received in which it will be stated that the project of which they are a beneficiary is co-financed by EU funds.

- Visibility - Display of EU field visual identity on project sites, more specifically on:
 - Signboards, display panels, banners and plaques;
 - Goods and equipment
- Communication and Information - Written and verbal acknowledgement of EU funding through – please select:
 - Press releases, press conferences, other media outreach
 - Publications, printed materials (for external audiences)
 - Social media, beneficiary/co-beneficiaries' websites, blogs
 - Audio-visual products, photos
 - Other

The EU logo will appear in the head of the project execution and results reports, and an EU plaque or poster will also be placed in the buildings intended for receiving beneficiaries, stating that the project is being co-financed by EU funds.



For its part, all goods such as computers or furniture will carry a sticker indicating that it is co-financed by EU Funds.

Finally, the visibility of the project and its EU funding will be made visible through the use of specific iconography that will feed both the website of the SEM-MISSM, the social and the report for the general public.

3.3 Sustainability and continuation

The Managing Authority will ensure the sustainability of the project by making use of the improved facilities and monitoring the beneficiaries in order to verify that the project has served to improve their living conditions, their insertion into society and the better coordination for their return should it be the case. This follow-up will allow the evaluation of the project and analyse which parts of it can continue and which resources will be necessary. Particularly, 600 shelter vacancies in reception centres will be established/adapted by the end of the project.

Additionally, as another medium/long term impact, this project will be turned into an asset for the Spanish reception system as protocol or, in the least, acquired experience in facing new massive arrivals in the city of Ceuta.

Lessons learnt from this project will be applied to similar situations that might arise in other locations in Spain, such as Melilla and the Canary Islands, or in other Member States under migratory pressure.



4. WORK PLAN, WORK PACKAGES, TIMING AND SUBCONTRACTING

4.1 Work plan

WP1 - Project Management. Coordinate and manage the project, generate the technical progress and final reports, prepare the documentation required for external auditing.

WP2 - Humanitarian Assistance. Provided by the Autonomic City of Ceuta through the different Associations (Samu, Engloba, Cruz Roja and Save The Children) to migrants and children.

WP3 - Education. Provide education, tutorials and supplementary services for minors aged between 12-18 meanwhile the repatriation process is executed.

WP4 - Other services for the shelters.

WP5 - Infrastructure.

4.2 Work packages and activities

Work Package 1

Work Package 1: Management and Coordination of the Action			
Duration:	01/07/2021 – 30/06/2023	Lead Beneficiary:	1-SEM-MISSM (Secretariat State of Migration-Ministry of Inclusion, Social Security and Migration)
Objectives			
<ul style="list-style-type: none"> Coordinate and manage the project, generate the technical progress and final reports, prepare the documentation required for external auditing. Communication activities coordination. Contracting of external audit services, and collaboration with the external audit review 			



Activities (what, how, where) and division of work						
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)	
			Name	Role (COO, BEN, AE, AP, OTHER)		
WP1_T1.1	Coordination and Project monitoring	Coordination and monitoring of team's general activities related to the Union Action project including follow-up meetings and financial management.	SEM/MISSM	COO/BEN	No	
WP1_T1.2	Communication package	Elaboration of publication with results and impact for open dissemination.	SEM/MISSM	COO/BEN	Subcontracting	
WP1_T1.3	Elaboration technical reports	Issued technical progress and final reports requested by COM.	SEM/MISSM	COO/BEN	No	
WP1_T1.4	External auditing (CAC)	Contract external auditors to obtain the official Certificate of Auditor for CAC	CAC	BEN	Subcontracting	
WP1_T1.5	External auditing (ME)	Contract external auditors to obtain the official Certificate of Auditor for ME	ME	BEN	Subcontracting	
Milestones and deliverables (outputs/outcomes)						
Milestone No (continuous numbering not linked to WP)	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date (month number)	Means of Verification
N/A	-----	----	-----	-----	-----	-----

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FIRMANTE(2) : MARIA BELEN BALTANAS SEBASTIAN | FECHA : 08/11/2022 09:36 | Aprueba



Deliverable No (continuous numbering linked to WP)	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level (where relevant)	Due Date (month number)	Description (including unit of measurement + quantity, format and language, etc.)
1	Project final report	WP1_T1.3	SEM-MISSM	-	EU classified	26	Final implementation of the project and degree of fulfilment of the objectives. Languages Spanish and English.
2	Communication products: signboards, Infographics and Publication	WP1_T1.2	SEM-MISSM		Public	24	Photos and publications produced. Languages Spanish and English
3	Audit report for CAC	WP1_T1.4	SEM-MISSM		EU classified	26	Compliance with the principles of good management, efficiency and effectiveness in the use of EU Funds. Languages Spanish and English.
4	Audit report for ME	WP1_T1.5	SEM-MISSM		EU classified	26	Compliance with the principles of good management, efficiency and effectiveness in the use of EU Funds. Languages Spanish and English.

CSV : GEN-3757-b338-2091-1fdc-472d-ff73-9da5-bde1

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Estimated budget — Resources WP1												
Participant	Costs											
	A. Personnel		B. Subcontracting	C.1 Travel		C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, works and services	D. Other cost categories	E. Indirect costs 7%	Total costs
SEM/MISSM	1 technical personnel 100%	42 750 EUR	6 000 EUR	1 200 EUR		1 440 EUR	960 EUR				3 664.50 EUR	56 014.50 EUR
CAC			4 500 EUR								315 EUR	4 815 EUR
ME			4 500 EUR								315 EUR	4 815 EUR
Total		42 750 EUR	15.000 EUR	1 200 EUR		1 440 EUR	960 EUR				4 294.50 EUR	65 644.50 EUR

Work Package 2

Work Package 2: Humanitarian Assistance provided along Ceuta coastline by the Autonomic City of Ceuta through subcontracting			
Duration:	01/07/2021 – 31/12/2022	Lead Beneficiary:	1-CAC (The Autonomic City of Ceuta)
Objectives			
<ul style="list-style-type: none"> To strengthen the national capacity to meet needs of public, social and humanitarian interest that stem from the irregular arrival to the Autonomous City of Ceuta. To provide accommodation for adults and children belonging to groups with special vulnerability, in the case of occupation of the places managed by the SEM-MISSM within the framework of the Humanitarian Assistance Program. Supplying food staples, clothing and hygiene 			



items as well as detecting early warning signs of potential victims of human trafficking and identifying persons likely in need of international protection.					
Activities (what, how, where) and division of work					
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)
			Name	Role (COO, BEN, AE, AP, OTHER)	
WP2_T2.1	Laundry services	Laundry clothes services for minor and adults' residents in temporary shelters	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.2	Rental accommodation	Rental of land and temporary camp accommodation modules	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.3	Supply of clothes	Juvenile and Adult Clothing sets including blankets and towels	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.4	Pharmacy costs	Pharmacy expenses, medications, pediculosis lotions, etc. for minors and adults' migrants as well as Kit of hygienic personal for minors and adults' residents in temporary shelters	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.5	Meals	Supply of meals in the temporary camps for minors and adults' migrants	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.6	Bed linen	Supply of bed linen for minors and adults' temporary shelters	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.7	Electricity, water and communications	Supply of electricity, water, and communications in temporary shelters	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE
WP2_T2.8	Health socio-educational	Staff costs of health socio-educational staff for the care of minors and adults in temporary shelters	CAC	BEN	Subcontracting SAMU, ENGLOBA, CRE



WP2_T2.9	Additional services for social assistants and translators	Additional services for social assistants and translators	CAC	BEN	Subcontracting TRAGSATEC (partially)	
Milestones and deliverables (outputs/outcomes)						
Milestone No (continuous numbering not linked to WP)	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date (month number)	Means of Verification
1	Humanitarian Assistance	2	CAC	Migrants will receive assistance for humanitarian reasons (Target: 100%). The execution of the project is expected to assist approx. 1 800 people.	18	CAC sources, such as: - Number of interventions. - Breakdown by type of intervention. - Health profile of the persons treated according to their country of origin. - Response time from the intervention request. These sources will be checked by an audit.
2	Health Check	2	CAC	Migrants assisted by the organizations that will have a health check (Target: 100%). They will receive proper health care, including referral to a health centre in case of need. Within the execution of the project, it is expected to deliver urgent medical response service to approx. 1 800 people.	18	CAC sources and the patient assessment and transfer sheets: - Number of sick people - Number of people injured - Number of pregnant women and unaccompanied minors. - Number of referrals to Health Centres - Number of sanitary evacuations in ambulance - Typology of the assistance performed

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Deliverable No (continuous numbering linked to WP)	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level (where relevant)	Due Date (month number) N/A	Description (including unit of measurement + quantity, format and language, etc.)
N/A	-----	----	-----	-----	-----	-----	

Estimated budget — Resources WP2										
Participant	Costs									
	A. Personnel	B. Subcontracting	C.1 Travel	C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, works and services	D. Other cost categories	E. Indirect costs 7%	Total costs
CAC		3 854 121.48 EUR							269 788.50 EUR	4 123 909.98 EUR
Total		3 854 121.48 EUR							269 788.50 EUR	4 123 909.98 EUR

Work Package 3

Work Package 3: Tutorials, education, and supplementary services for minors		
Duration:	01/09/2021 – 31/08/2022	Lead Beneficiary: 1-ME (Ministry of Education and Occupational Training)
Objectives		
<ul style="list-style-type: none"> Provide education, tutorials and supplementary services for minors aged between 12-18 meanwhile the repatriation process is executed. 		



Activities (what, how, where) and division of work					
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)
			Name	Role (COO, BEN, AE, AP, OTHER)	
WP3_T3.1	Teachers and counsellors	Staff costs of teachers and counsellors as well as other staff for control purposes for minors with age 12-18	ME	BEN	No
WP3_T3.2	Prefabricated modules	Acquisition of 15 prefabricated modules for classrooms (12) and bathrooms (3) including installations works costs	ME	BEN	Subcontracting to Construcciones Pérez (Works), Forespan (Equipment), Alberto López Ávila (Direction)
WP3_T3.3	Cleaning services	Cleaning services for classrooms for minors with age 12-18	ME	BEN	Subcontracting
WP3_T3.4	Operating expenses	Operating expenses per classroom for minors with age 12-18	ME	BEN	Subcontracting

Milestones and deliverables (outputs/outcomes)						
Milestone No (continuous numbering not linked to WP)	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date (month number)	Means of Verification

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3	Education	3	ME	Children will receive educational assistance (Target: 100%). The execution of the project is expected to assist approximately 400 minors.	14	ME sources and data, such as: - Number of minors integrated into the compulsory stages of the educational system. - Number of minors between 3 and 12 years old integrated into the preliminary and primary educational system. - Number of minors between 12 and 16 integrated into the secondary educational system. - Number of minors between 16 and 18 receiving basic formation.	
Deliverable No (continuous numbering linked to WP)	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level (where relevant)	Due Date (month number) N/A	Description (including unit of measurement + quantity, format and language, etc.)
N/A	-----	----	-----	-----	-----	-----	

Estimated budget — Resources WP3													
Participant	Costs												
	A. Personnel		B. Subcontracting	C.1 Travel			C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, works and services	D. Other cost categories	E. Indirect costs 7%	Total costs
ME	38 person, 10 months	1 251 889.02 EUR	521 983.31 EUR						413 790.42 EUR			153 136.39 EUR	2 340 799.14 EUR



Total	38 person, 10 months	1 251 889.02 EUR	521 983.31 EUR					413 790.42 EUR			153 136.39 EUR	2 340 799.14 EUR
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Work Package 4

Work Package 4: Support services for the Ceuta shelters					
Duration:	01/07/2021 – 31/12/2022	Lead Beneficiary:	1-CAC (The Autonomic City of Ceuta)		
Objectives					
<ul style="list-style-type: none"> To provide support services for youth shelters in cleaning, maintenance and security. 					
Activities (what, how, where) and division of work					
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)
			Name	Role (COO, BEN, AE, AP, OTHER)	
WP4_T4.1	Cleaning products	Supply of cleaning products for the camps (bleach, powder, disinfectant) for minors and adults' temporary shelters	CAC	BEN	Contracts managed by subcontractor entities CRE, SAMU, ENGLOBA
WP4_T4.2	Security and maintenance services	Supply of services for the minors and adults' temporary shelters including security and maintenance	CAC	BEN	Contracts managed by subcontractor entities CRE, SAMU, ENGLOBA



WP4_T4.3	Additional support for security and cleaning	Additional support for security and cleaning services as well as settlement removal and clean-up services in the Ceuta coast	CAC	BEN	Subcontracting managed by CAC		
WP4_T4.4	Additional external personal cost	Additional external personal cost for prevention of fire in the temporary shelters	CAC	BEN	Subcontracting managed by CAC		
Milestones and deliverables (outputs/outcomes)							
Milestone No (continuous numbering not linked to WP)	Milestone Name	Work Package No	Lead Beneficiary	Description		Due Date (month number)	Means of Verification
N/A	-----	----	-----	-----		-----	-----
Deliverable No (continuous numbering linked to WP)	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level (where relevant)	Due Date (month number) N/A	Description (including unit of measurement + quantity, format and language, etc.)
N/A	-----	----	-----	-----	-----	-----	

Estimated budget — Resources WP 4										
Participant	Costs									
	A. Personnel	B. Subcontracting	C.1 Travel	C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, works and services	D. Other cost categories	E. Indirect costs 7%	Total costs
CAC		3 038 525.92 EUR							212 696.81 EUR	3 251 222.73 EUR



Total			3 038 525.92 EUR								212 696.81 EUR	3 251 222.73 EUR
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Work Package 5

Work Package 5: Infrastructure						
Duration:	01/07/2022 – 30/06/2023	Lead Beneficiary:		1-CAC (The Autonomic City of Ceuta)		
Objectives						
<ul style="list-style-type: none"> To adapt a building in the Tarajal II area in order to create 600 new places for the Reception System in the Autonomous City of Ceuta. These places would be available in less than 24 hours if required. 						
Activities (what, how, where) and division of work						
Task No (continuous numbering linked to WP)	Task Name	Description	Participants		In-kind Contributions and Subcontracting (Yes/No and which)	
			Name	Role (COO, BEN, AE, AP, OTHER)		
WP5_T5.1	Additional works	Additional works for renovation and adaptation in one building in Tarajal II	CAC	BEN	Subcontracting managed by CAC	
Milestones and deliverables (outputs/outcomes)						
Milestone No (continuous numbering not linked to WP)	Milestone Name	Work Package No	Lead Beneficiary	Description	Due Date (month number)	Means of Verification
4	Places in Tarajal II	5	CAC	The execution of the project foresees to provide at least 600 new places that will be available in Tarajal II. These places	24	Verification sources: - Delivery documents - Graphic document



				can be used in less than 24 hours if requested. Verification sources: - Delivery documents - Graphic document - People welcomed in shelters - Inspection of new facilities			- People welcomed in shelters - Inspection of new facilities
Deliverable No (continuous numbering linked to WP)	Deliverable Name	Work Package No	Lead Beneficiary	Type	Dissemination Level (where relevant)	Due Date (month number) N/A	Description (including unit of measurement + quantity, format and language, etc.)
N/A	-----	----	-----	----	-----	-----	

Estimated budget — Resources WP 5										
Participant	Costs									
	A. Personnel	B. Subcontracting	C.1 Travel	C.1 Accommodation	C.1 Subsistence	C.2 Equipment	C.3 Other goods, works and services	D. Other cost categories	E. Indirect costs 7%	Total costs
CAC		1 008 415.37 EUR							70 589.08 EUR	1 079 004.45 EUR
Total		1 008 415.37 EUR							70 589.08 EUR	1 079 004.45 EUR

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Overview of Work Packages

Staff effort per work package						
Work Package No	Work Package Title	Lead Participant No N/A	Lead Participant Short Name	Start Month	End Month	Person-Months
1	Management and Coordination of the Action		SEM	01/07/2021	30/06/2023	26
2	Humanitarian Assistance provided along Ceuta coastline by the Autonomic City of Ceuta through subcontracting		CAC	01/07/2021	31/12/2022	54
3	Tutorials, education, and supplementary services for minors		ME	01/09/2021	31/08/2022	360
4	Support services for the Ceuta shelters		CAC	01/07/2021	31/12/2022	36
5	Infrastructure		CAC	01/07/2021	30/06/2023	24
Total Person- Months						500

Staff effort per participant						
Participant	WP1	WP2	WP3	WP4	WP5	Total Person-Months
SEM	24					24
CAC	1	54		36	24	115
ME	1		360			361
Total Person-Months	26	54	360	36	24	500

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Equipment

Equipment					
Work Package No	Equipment No (continuous numbering linked to WP)	Equipment Name	Description (including number of items and BEN to which it is linked, including information on whether VAT is included or excluded in the estimated costs)	Estimated Costs (EUR)	Depreciation or Full-costs (indicate the option chosen)
WP3	E3.1	Prefabricate modules	Acquisition of 15 prefabricated modules for classrooms (12) and bathrooms (3) including installations works costs (VAT included). Purchased to Normetal	413 790.42	Full costs

Other goods, works and services

Other goods, works and services				
Work Package No	Good/work/service No (continuous numbering linked to WP)	Good/work/service Name	Description (including number of items and BEN to which it is linked, including information on whether VAT is included or excluded in the estimated costs)	Estimated Costs (EUR)
N/A	-	-	-	-



4.3 Timetable

Timetable (projects up to 2 years) - Month 1 marks always the start of the project.																									
ACTIVITY	MONTHS																								
	M 1	M 2	M 3	M 4	M 5	M 6	M 7	M 8	M 9	M 10	M 11	M 12	M 13	M 14	M 15	M 16	M 17	M 18	M 19	M 20	M 21	M 22	M 23	M 24	
Task 1.1 - Coordination and Project monitoring	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█	█
Task 1.2 - Communication package																█									
Task 1.3 - Elaboration technical reports																									█
Task 1.4 - External auditing																								█	█
Task 2.1- Laundry services							█	█	█	█	█	█	█	█	█	█	█	█							
Task 2.2- Rental accommodation							█	█	█	█	█	█	█	█	█	█	█	█							
Task 2.3- Supply of clothes							█	█	█	█	█	█	█	█	█	█	█	█							
Task 2.4- Pharmacy costs							█	█	█	█	█	█	█	█	█	█	█	█							
Task 2.5- Meals							█	█	█	█	█	█	█	█	█	█	█	█							
Task 2.6- Bed linen							█	█	█	█	█	█	█	█	█	█	█	█							

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4.4 Subcontracting

Subcontracting						
Work Package No	Subcontract No (continuous numbering linked to WP)	Subcontract Name (subcontracted action tasks)	Description (including task number and BEN to which it is linked, including information on whether VAT is included or excluded in the estimated costs)	Estimated Costs (EUR)	Justification (why is subcontracting necessary?)	Best-Value-for-Money (how do you intend to ensure it?)
WP1	S1.1	External audit	Linked to: Task WP1-T1.4 and CAC VAT excluded	4 500	In order to guarantee the independence of the audit, it will be conducted by an external auditor.	Application of Spanish contracting law L9/2017, November 8th 2017
WP1	S1.2	External audit	Linked to: Task WP1-T1.4 and ME VAT included	4 500	In order to guarantee the independence of the audit, it will be conducted by an external auditor.	Application of Spanish contracting law L9/2017, November 8th 2017
WP1	S1.3	Communication	Linked to: Task WP1-T1.2 and SEM-MISSM VAT included Development of infographics and production of publications	6 000	No in-house expert in infographics development. Production of publications	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.1	Laundry services	Linked to: Task WP2-T2.1 and CAC Laundry clothes services for minor and adults' residents in temporary shelters (VAT is excluded)	39 059.14	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBAL, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.2	Rental accommodation	Linked to: Task WP2-T2.2 and CAC Rental of land and temporary camp accommodation modules	425 373.44	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in	Application of Spanish contracting law L9/2017, November 8th 2017

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					Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	
WP2	S2.3	Supply of clothes	Linked to: Task WP2-T2.3 and CAC Juvenile and Adult Clothing sets including blankets and towels (VAT is excluded)	127 609.39	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.4	Pharmacy costs	Linked to: Task WP2-T2.4 and CAC	125 074.60	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.5	Meals	Linked to: Task WP2-T2.5 and CAC Supply of meals in the temporary camps for minors and adults' migrants (VAT is excluded)	924 301.66	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.6	Bed linen	Linked to: Task WP2-T2.6 and CAC Supply of bed linen for minors and adults' temporary shelters (VAT is excluded)	11 129.04	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.7	Electricity, water, and communications	Linked to: Task WP2-T2.7 and CAC Supply of electricity, water, and communications in temporary shelters (VAT is excluded)	28 134.26	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in	Application of Spanish contracting law L9/2017, November 8th 2017



					Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	
WP2	S2.8	Health socio-educational	Linked to: Task WP2-T2.8 and CAC Staff costs of health socio-educational staff for the care of minors and adults in temporary shelters (VAT is excluded)	1 738 766.37	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP2	S2.9	Additional services assistants and translators	Linked to: Task WP2-T2.9 and CAC Additional services for social assistants and translators (VAT is excluded)	434 673.58	The tasks to be executed partially go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: TRAGSATEC	Application of Spanish contracting law L9/2017, November 8th 2017
WP3	S3.1	Operating expenses for classrooms	Linked to: Task WP3-T3.3, Task WP3-T3.4 and ME Operating expenses for classrooms for minors ages 12-18. Includes cleaning services, security, school materials (VAT is included)	50 873.00	The tasks to be executed partially go beyond the in-house resources of the ME.	Application of Spanish contracting law L9/2017, November 8th 2017
WP3	S3.2	Installation works of classrooms	Linked to: Task WP3-T3.2 and CAC Installation works for classrooms for minors ages 12-18 (VAT is included)	471 110.31	The tasks to be executed partially go beyond the in-house resources of the ME. Subcontracted to Construcciones Pérez, Alberto López Ávila, Forespan	Application of Spanish contracting law L9/2017, November 8th 2017
WP4	S4.1	Cleaning products	Linked to: Task WP4-T4.1 and CAC Supply of cleaning products for the camps (bleach, powder, disinfectant) for minors and adults' temporary shelters (VAT is excluded)	52 914.69	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBA, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017

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WP4	S4.2	Security and maintenance services	Linked to: Task WP4-T4.2 and CAC Supply of services for the minors and adults' temporary shelters including security and maintenance (VAT is excluded)	378 555.17	The tasks to be executed go beyond the in-house resources of the CAC. Part of shelter management tasks subcontracted to the NGOs in Ceuta by the CAC: SAMU, ENGLOBAL, CRE-Red Cross	Application of Spanish contracting law L9/2017, November 8th 2017
WP4	S4.3	Additional support for security and cleaning	Linked to: Task WP4-T4.3 and CAC Additional support for security and cleaning services as well as settlement removal and clean-up services in the Ceuta coast (VAT is excluded)	970 861.63	The tasks to be executed go beyond the in-house resources of the CAC. Shelter cleaning costs subcontracted to UTE Makereel Medioambiental and Lirola Servicios Urbanos, S.L. Security subcontracted to GOLEMAN SECURITY, S.L.	Application of Spanish contracting law L9/2017, November 8th 2017
WP4	S4.4	Additional external personal cost	Linked to: Task WP4-T4.4 and CAC Additional external personal cost for prevention of fire in the temporary shelters (VAT is excluded)	1 636 194.43	The tasks to be executed go beyond the in-house resources of the CAC. Subcontracted to EULEN and TRAGSA	Application of Spanish contracting law L9/2017, November 8th 2017
WP5	S5.1	Additional works	Linked to: Task WP5-T5.1 and CAC Additional works for renovation and adaptation in one building in Tarajal II (VAT is excluded)	1 008 415.37	The works to be executed go beyond the in-house resources of the CAC.	Application of Spanish contracting law L9/2017, November 8th 2017
Other issues:			-			



5. OTHER

5.1 Ethics – Not applicable

5.2 Security – Not applicable

